### Nigeria Economic Development through Vision 20:2020 The Challenges of Infrastructural Development

Ву

Olabode S.O. (B.Sc, M.Sc)1,

1Lagos State University, Department of Project Management Technology Tel +2348053780207

osegunben@yahoo.com

Olabode S.O. (B.Sc, M.Sc)2,

2Redeemers' University, Department of Economics Tel +2348024245421

Olabodesamuel@gmail.com

Adesanya A. R. (B.Sc, M.Sc)3,

3Lagos State University (External System), Department of business administration
Tel +2348032705519
atinukeregina@ymail.com

#### **Abstract**

This study examined Vision 20:2020 and the Challenges of Infrastructural Development in Nigeria. Although Nigeria's economic potential is well recognised as it is regarded as biggest economy in the West African sub region. But the series of national development plans have failed to yield the desired minimum level of success required. This study examined past literature and identified the need to use survey research design method as result of the short comings in government agencies data as observed in literature. Two hards and fifty (250) questionnaires were administered to respondents randomly within the metropolitan area, since the state constitute about 11% of the nation's population (LASG 2011), with 220 valid questionnaires retrieved from the respondents, reflecting a valid respondents rate of 88%, of the questionnaires being returned for analysis. The respondents were selected using convenience sampling technique. The questionnaire for this study was validated face and content validity. Regression and correlation analyses were used to test the hypotheses with the aid of Statistical Package for Social Sciences (SPSS). The findings clearly the possibility of a distortion if secondary data generated are used in issues nature, as there is no relationship between government stated investment on infrastrum development and observed infrastructure on ground. It is also revealed that, there is a combetween state of infrastructure on ground and the realization of Nigeria Vision 20:2020 on these findings, it was concluded that with the current level of corruption, the possibility government officials to implement and enforce strategic policy on infrastructural develop stated in the plan may endanger the entire developmental plan.

Keywords: Vision, Economy, Infrastructure, Development, Planning, Policy

### Introduction

In every system there is a high probability of conflicting and competing interests, needs expectations. There are also resources, such as human (skills), material (assets), and competing interests, needs available to address these expectations. The challenge for a good government is to and prioritise through adequate planning techniques which of these needs or gaps be addressed, what assets should be strengthened and mobilised, who will be consible, what will it cost, and where the resources will come from.

Thus there is a need for a government developmental plan. This is a tool for the ment of high standard of living, higher value level of science and technological development that its citizens would derive natural attachment to an innovative environment or system, act of a country planning, which set out the local authority's policies and proposals for the local authority's policies and proposals for the local authority and long time horizons basah, 2004; Ukertor, 2012). It contains a number of documents of structured plans set out key strategic policies as a framework for local planning and set out more detailed to guide development in the areas.

Nigeria's economic potential is well recognised as it is regarded as the biggest economy West African sub region (Ebohon & Obakhedo (2012). Given the country's considerable ce endowment and coastal location, the possibility of growth is strong, but very little of central has been realised. A large majority of the population live in a state of poverty. The of urban population, rural stagnation, unemployment and growing inequalities continue Nigeria. Hopes of accelerated development are difficult to realize. This gloomy situation reat concern to stakeholders and the concerned citizenry. Nigeria has not been able to meaningful development in spite of her huge resources endowment. This has greatly her quest to improve the quality of life of her citizens (Lawal and Oluwatoyin, 2011).

Previous efforts at planning and visioning were not sustained both during the pre and colonial era. 'The first known development plan; 1946-55 Ten-Year Plan of Development Melfare-with plan revisions, 1951-55) and the 1955-60 plan (later extended to 1962), were by colonial administrators' (Umoru, 2011). In the post colonial era, the First National opment Plan, 1962-1968, developed to put the economy on a fast growth path. The plan adequate priority to agriculture and industrial development as well as training of high-and intermediate manpower. The Second National Development Plan, 1970-1974, launched to reconstruct and rehabilitate infrastructure that had been damaged during the civil while the Third National Development Plan, 1975-1980, and the Fourth National popment Plan, 1981-1985 etc.

There were some other developmental plan like Fifth National Development Plan that run in 1988-92 with the World Bank-IMF Structural Adjustment Programme (SAP), was implemented in 1986-92 etc.

In 2004 the government's economic agenda was formally launched and tagged the conomic Empowerment and Development Strategy (NEEDS) (Sanusi, 2010)".

These plans, if well harnessed and utilised, are capable of transforming the economy among the industrialised economies of the world in no distant future. Unfortunately, Nigeria realise this potential (Ayodele, Obafemi, and Ebong, 2013).

But according to Ibietan and Ekhosuehi, (2013), development planning in Nigeria series of suffered setback because, critical task which ought to draw input from critical sed are in the bad state of social and physical infrastructure. Osabuohien Efobi and Salami (2012) in their study underscores the need for Nigeria to pursue the improvement that will prove supportive role to planning as any planning void of adequate 'pillars' will not deliver the expenses development outcomes irrespective of the coverage and how well nuanced. Thus, it is not Nigeria planned to fail nor failed to plan but the critical factor of infrastructural development associated with the planning models is weak. The workability of any developmental plan as economic growth hinged on a globally competitive manufacturing sector that requires a reinfrastructural development Olaseni and Alade (2012). Thus, the inability of both the passes present government in Nigeria to develop and implement adequate policies on infrastruc development could be one of the major factors that made most of the past development

This study then noted that in a country where over ninety percent of the institutions and over forty percent of individual now resort to meeting their own infrastruto fail. needs as identified by Uhunmwuangho, (2012) the government has fail the populace likely to make the same error of past developmental plan.

Vision 2020 started in 2004 when Goldman Sach said that Nigeria will emerge the 20 largest economies of the world in 2025. This was the basis upon which Nigeral 2020 by the past administration of President Obasanjo was built. According to Obasan was too far and could be fast tracked to 20:2020 (Gabriel, 2012). This vision was purs Yar Adua administration using the 7 point agenda, and the present administration has a focal point of its administration.

## 2.0 Literature Review

The Vision 20:2020 (NV20:2020) is Nigeria's long term development goals 2.1 What is Nigeria Vision 20:2020? propel the country to the league of the top 20 economies of the world by 2020. The of the Vision would enable the country achieve a high standard of living for its NV20:2020 was developed by Nigerians for the Nigerian people and involved as thorough engagement with all stakeholders across all levels of government and s Vision is therefore, a rallying point for all Nigerians, regardless of ethnicity, point economic status, or religion behind a common cause of placing the country on a development path and transformation into a modern society better able to play a grant the comity of nations (Nigeria Vision 20: 2020 Abridged Version, 2012).

# 2.2 Brief History on the Development of NV20:2020 Planning

As identified earlier Nigeria has had a relatively long experience in development beginning with the Colonial Development Plan (1946-1960). Fixed mediumplans and National Rolling Plans were also developed and implemented Other strategic efforts such as the Structural Adjustment Programme (SAP). Empowerment and Development Strategy (NEEDS), the strategy for attaining Journal of Devel

Economic Development through Vision 20:2020

Callenges of Infrastructural Development

Olabode S.O. (B.Sc, M.Sc)<sup>1</sup>, Olabode S.O. (B.Sc, M.Sc)<sup>2</sup>, Adesanya A. R. (B.Sc, M.Sc)<sup>3</sup>,

recorded modest success. Weak implementation of these strategic development has constrained the country's growth and development. Another reason for every the and failures of past development plan was lack of political will to see the ment strategy through to the end. Nigeria has, therefore, adopted a long term approach to provide the set of political will to see the strategy through to the end. Nigeria has, therefore, adopted a long term approach to provide the set of the goal of being among the 20 largest economies of the year. This is why it has chosen the following vision Statement:

"By 2020, Nigeria will have a large, strong, diversified, sustainable and competitive economy that effectively harnesses the talents and energies of its people and responsibly exploits its natural endowments to guarantee a high standard of living and quality of life to its citizens".

economy, the need for total transformation of Nigeria through long-term development ement strategies has become compelling. Vision 20:2020 is important for the following

To plan development on a long-term basis in order to achieve structural transformation;

To reduce the country's overdependence on oil;

To effectively transform the lives of Nigerians in terms of significant improvements in their standards of living; and

For the country to take its rightful position among the nations of the world.

ording to Olaseni and Alade (2012), the aspirations of NV20:2020 are defined across rensions:

**Social Dimension:** A peaceful, equitable, harmonious and just society, where every citizen has a strong sense of national identity and citizens are supported by an educational and healthcare system that caters for all, and sustains a life expectancy of not less than 70 years;

**Economic Dimension:** A globally competitive economy that is resilient and diversified with a globally competitive manufacturing sector that is tightly integrated and contributes no less than 25% to the Gross Domestic Product (GDP);

Institutional Dimension: A stable and functional democracy where the rights of the citizens to determine their leaders are guaranteed and adequate infrastructure exists to support a market-friendly and globally competitive business environment and

Environmental Dimension: A level of environmental consciousness that enables and

supports sustainable management of the nation's God-given natural endowments to ensure their preservation for the benefit of present and future generations (NPC, 2009).

The perception worth noting is that a national development plan is anchore infrastructure, socio- economic, political, and innovation technological capability. It is also noting differs opinions among scholars and decision makers on how infrastructure and identify above affects development. In the next section, efforts will be made to lay a found on the link between infrastructure and the possibility of a success in the economic development of NV20:2020

### 2.3 Infrastructural Development and NV20:2020

Precisely, infrastructure refers to a network of transport, communication and (social) services - all functioning as a system or as a set of interrelated and mutually be services provided for the improvement of the general well-being of the population (Ogbust 1997). Infrastructure also refers to the fundamental facilities and systems serving a city, or area, including the services and facilities necessary for its economy to function (Sund Steven, 2003). It typically characterises technical structures such as roads, bridges water supply, sewers, electrical grids, telecommunications, and so forth, and can be defined the physical components of interrelated systems providing commodities and services to enable, sustain, or enhance societal living conditions (Fulmer, 2009)

Public or social infrastructural services refer to those services or facilities method the common goods of the people. They include water supply, health care delivery, educated and telecommunication facilities, electricity, etc. Sufficient infrastructural services indispensable for economic development.

Infrastructural development plays a key role in the economic stability of any scommunity (Ajalenkoko, 2008). It is a broad concept that embraces public investment in assets and social services. Olaseni and Alade (2012), theoretically identify three schought on the effectiveness of investment in infrastructure as a poverty reduction strategiest school argues that investment in social infrastructure, which embraces investment ducation and health, is more relevant to the goal of poverty reduction than physical infrastructure & Ariyo, 2004; Jahan & McCleery, 2005). The second school maintains that in both physical and social infrastructure reduce poverty. The last school holds that in infrastructure in general has no effect on poverty reduction.

The main protagonists of the third view base their theoretical position arguments. First, there is the presumption that though investment in infrastructure is inference to poverty reduction. Second, it has been that actual benefits from infrastructure have been significantly lower than anticipate there is a view that developing countries are characterized by weak governance and the tendency for government officials to be corrupt is very high, and in this scenario to invest in infrastructure may be distorted, thereby lowering the contribution of infrastructure growth and diverting benefits intended for the poor (Ali & Pernia, 2003).

However, despite the above views, there is now a wider recognition that if government and institutional frameworks are strengthened, the linkage between improved inframed and poverty reduction can also become stronger (Olaseni and Alade, 2012). The War

Sthat for every one percent investment on infrastructure, there is an equivalent GDP by one percent in that nation (Ajanlekoko, 2008). Though two years after Nigeria made great strides and achievement in every aspect of national life, but however, the state of the public utility and infrastructural development is very country that is regarded as the sixth largest producer of oil and gas (Ugwu, 2012). Observed in every sector of the society like the power sector, road transport network, am etc.

adequacy of infrastructure helps to determine a country's success or failure in roduction, coping with population growth, reducing poverty, improving environmental Thus there is no developed country today that does not have adequate physical and public utility and service. The constant improvement and investment in physical and public utility and service further improves their GDP, while in underdeveloped observed in many African countries like Nigeria, the infrastructural development is eak, and this is reflected in the GDP and per capital income.

we theoretical observations, the question then is:

on course, with her level of investment on infrastructural development to make affect the economy positively and meet its stated objectives?

### th Methods and Analysis

ugh, it would have been appropriate to use data from organisations like the Federal atistics in Nigeria and other relevant agencies to determine the investment on al development, the level of corruption in Nigeria has made this inadequate (Ali & 3). Also as pointed out by the former Central Bank Governor, Soludo (2012), that e most important national data (if they are available and on time) are either of poor ownright wrong. Soludo, (2012) then asked, if Nigerians, believe that Nigeria's 167 million this year (2012); believe that GDP is growing at nearly 8 per cent (led sector) and at the same time poverty has worsened to all time high of 72 per cent e inflation figure make sense; believe in the data on consumption, investment, etc. ress how unreliable the data could be, when Solude (2012) point out that Nigerian officials from National Planning Commission repeatedly refer to World Bank the Vision 2020 document rather than estimate from relevant agencies in Nigeria. ords from the federal ministry of works show that 2.3 billion naira was invested on iction 2001 by the federal government in Nasarawa state. But it was discovered rs later that the contractors abandon the project (Jimoh & Onochie, 2012). This ecords from the government agency would not reflect the effective investment on in Nasarawa state within the identified period. The Obasanjo administration claimed t about 8 billon dollars on the national integrated power project, to generate 10,000 the national grid by 2010. Subsequent administrations were expected to build on ve 20,000MW by 2015 (Anayo O., et al. 2012). But this also did not reflect on the y to Nigerian as at today.

ed on the observations identified of consultants and researchers like Soludo (2012), and survey research design to rather than data from government agencies to examine raised in the study.

It should also be noted that, since the study is set to determine the reality of hogovernment effort on NV20:2020 would be affecting the economy of the nation positive realizing its stated objectives, the observation above shows the need for the use of data as observed by Nigerians.

Thus, from the question raise earlier in this study, two hypotheses were developed tested, using inferential statistical tool. Other can be seen in the table in appendix 2. H1: There is a relationship between government stated investment on infrastructural developed and observed infrastructure on ground

### 3.1 Sample and data analysis

The research design chosen for this study as stated earlier was survey research. This is because it attempts to investigate the relationship between government stated in an infrastructural development and observed infrastructure on ground via an inferential such that study a total of 250 questionnaires were distributed to respondents randomly Lagos metropolitan area, since the state constitute about 11% of the nation's population Press, 2011), with 220 valid questionnaires retrieved from the respondents, reflecting response rate of 88%, of the questionnaires being returned for analysis.

### Correlation

State of	Pearson	1	.355
Infrastructure			
	Sig. (2-tailed)		.445
	N	4	4
Invest on	Pearson	.355	1
Infrastructure	Correlation		
	Sig. (2-tailed)	.445	
	N	4	4

The value of 0.355 in the model summary representing the correlation coefficient investment on physical infrastructure and state of infrastructure on ground revealed is no correlation between investment on physical infrastructure and state of infrastructure and state of infrastructure.

A two tail test was used because the hypothesis was not directional at 0.01 level of significant the null hypothesis was accepted.

This result shows clearly the possibility in the distortion that are likely to be noted in sedata generated on issues of this nature, as there is no relationship between government on infrastructural development and observed infrastructure on ground. It as strengthens the assertion of Ali and Pernia. (2003) and Soludo (2012) that developing are characterized by weak governance and institutions, the tendency for government to be corrupt is very high, and their acclaimed collated data on investment in infrastructure distorted, thereby lowering the contribution of infrastructure to growth and diverting intended for the poor.

sis 2 is analyzed by determining both the coefficient of correlation and the coefficient ination of the two variables in the hypothesis

### There is a relationship between observed infrastructure on ground and the

### realization of vision NV20:2020

### **Model Summary**

				Std. Error
Mod		R	Adjusted	of the
el	R	Square	R Square	Estimate
1	.979ª	.958	.937	50.647

a. Predictors: (Constant), stateofins

value of 0.979 in the model summary representing the correlation coefficient between e of infrastructure on ground and the realization of Nigeria infrastructure Vision 20:2020 ealed that there is a correlation between state of infrastructure on ground and the realization mena Vision 20:2020.

A two tail test was used because the hypothesis was not directional, at 0.01 level of meance, the null hypothesis was accepted.

= 1.979)2 = 0.958 signifies that the contribution of state of infrastructure on infrastructure and the realization of Nigeria infrastructure Vision 20:2020 is 95.8% the remaining s explained by some other variables

### discussion on findings

course of this research, it was revealed that there is a correlation between state of ground and the realization of Nigeria Vision 20:2020. Thus if the state of exucture improves the probability of achieving the set objectives of NV20:2020 increases werse. Also, the strength of the contribution of state of infrastructure on infrastructure and the realization of Nigeria infrastructure Vision 20:2020 is very high. But taken a from the recent observation of Gabriel (2012) as stated below;

A country of 167 million people living without even five hours of uninterrupted power supply; where 120 million live below N200 a day; where the national and sub-national governments budget 80 per cent of resources on conspicuous consumption, where leaders are not ready to make any sacrifice for the sake of the nation, where most thing under the sun is imported, where the stench of corruption in public places is to high heavens, where you cannot sleep with your two eyes closed; will become one of the 20 largest economies in 20:2020?

With the above observation from Gabriel and about 4 years in to the NV20:2020 about 6 years more with no feasibly sight of rapid improvement in the physical infrastructure and social services, even top government echelons like Sanusi, (2010), Aborisade, (2010) were of the opinion that the reality of NV20:2020 is heading toward a mirage.

According to Locke et al, (1986), Consistent and significant improvements performance is the result of goal setting and goal setting is positively elated to performance Setting goals improve performance and the more difficult it is to reach the goals the better performance up to the point where goals are perceived as impossible (Stedry and Kay, 1966) But in Nigeria, each administration have shown that the more difficult it is to reach a goal a worst the situation for instance Obasanjo setout to add by 2007/2008 10,000 MW to the nation grid, which subsequent administration would build on to achieve 20,000MW by 2015, Jonatha set to attain 6000MW by 2009 etc, but in both situation the state of power supply tend to restagnant or get worst. Hence in the above system there is no correlation between goal set and performance of the system due to high level of corruption.

### 5.0 Conclusions

From the critical examination of study carried out on the blue print of NV20:2020. researchers agreed that, it is a master plan that has the capability to change the econosituation of the nation positively if well executed. This is because, it is all encompassing involves people from all strata of the nation with the private sector regarded as the engine to propel the nations' economy. But with the current level of corruption, the possibility of government officials to implement and enforce strategic policy stated in the plan may endanged the entire developmental plan. This can be observed even 2 years into the plan and as sho by the result in the hypotheses analysed above, where the stated amount expended infrastructure by government do not reflect on the improve standard of living of the popular Finally, according to Osisioma, (2001) effective management of resources essentially required the 6Ms - men, machines, money, materials, methods and minutes, meaning time. But Osissa add the 7th 'M', Morals, the requirement to demonstrate honesty and transparency as requi in Section 15(5) of the 1999 Constitution, which prescribes that the State shall fight all form corrupt practices and abuse of office. Without doubt, any leadership or government, which incapacitated to fight corruption that have made the state of infrastructure in the country in deplorable condition, is simply a failure, particularly in the context and midst of overwhelm poverty, and is not fit to continue to rule. Aborisade, (2012) stated that, neither can s implement NV20:2020 effectively. And like Peter Drucker said "Effective leadership is not a making speeches or being liked; leadership is defined by results not attributes (Gabriel, 2

- (2012). Critical Success Factors in Achieving Nigeria's Vision 20:2020 The Case of bsidy Controversy. Paper Delivered at the First Departmental Annual Lecture Series/Academic Excellence of the Department of Purchasing and Supply, Adeseun Ogundoyin The Polytechnic, Ibadan on Wednesday, 22 February 2012
- rsion, (2010). Nigeria Vision 20:2020", National Planning Committee
- S. (2008). Infrastructure Development a Catalyst for Nation Building. Daily Indepenges December 15th 2008
- M. (2004). Development Strategy For Nigeria At A 2-Day Nigeria Meeting Organized By sees Development Institute, London, 16-17 June 2004
- Pernia, E. M. (2003). Infrastructure and Poverty Reduction: What is the Connection? Dicy Brief Series 15, Manila: Asian Development Bank.
- 2012). National Integrated Power Project: A Dream Deferred. Leadership Newspapers Abuja. Saturday, September 22nd
- D. S., Obafemi F N and Ebong F. S. (2013). Challenges facing the achievement of the vision 20:2020 Global Advanced Research Journal of Social Science (GARJSS) Vol. 2(7) 3-157, July, 2013 Available online http://garj.org/garjss/index.htm Copyright © 2013
- Advanced Research Journals Review
- S. I., & Obakhedo, N. O., (2012). Nigeria and Regional Economic Reconstruction. Euro-Journal of Social Sciences Vol.29 No.1 pp. 160-174
- $oldsymbol{I}$  (2009). "What in the world is infrastructure?". PEI Infrastructure Investor (July/August):
- O., (2012). Nigeria: The dream and reality of Vision 20:2020 dreamers. Vanguard newsparint media. April 2nd.
- I and Ekhosuehi O. (2013)Trends In Development Planning In Nigeria: 1962 TO 2012.

  al of Sustainable Development in Africa. Vol. 15, No.4, pp. 1520-5509
- University of Pennsylvania, Clarion, PennsylvaniaJimoh, A. M., and Onochie B.C. (2012).
   Summon Anenih, Others Over Abandoned N2.3b Road Project. Guardian Newspapers
   Lagos. Tuesday, November 27th.
- S., and McCleery, R. (2005). Making infrastructure work for the poor. UNDP. [Online] alable: www.undp.org/poverty/docs/fpage/Synthesisreport.pdf.

- Jerome, A., and Ariyo, A. (2004). Infrastructure Reform and Poverty Reduction in Africa: Africa Development and Poverty Reduction: The Macro-Micro Linkage'. TIP/DPRU Forum, 13-15 October, South Africa.
- LASG Press, (2011). Population. [Online] Available: info@lagosstate.gov.ng
- Lawal, T. and Oluwatoyin, A. (2011). The Civil Service and Sustainable Development in Nigeral Journal of Sustainable Development in Africa. Vol. 13 No. 4, pp. 385-394
- Locke, E. A., Motowidlo, S. & Bobko, P., (1986). Using Self-Efficacy Theory to Resolve the Com-Between Goal-Setting Theory and Expectancy Theory in Organizational Behaviour and India / Organizational Psychology. Journal of Social and Clinical Psychology, Vol.4, pp. 328-338
- Moti U. G. (2012). "Development Plans and Visions as a Strategy for Sustainable Development Experience of Nigeria" Journal of Alternative Perspectives in the Social Sciences Vol. 4. No. 50-96.
- National Planning Commission, (2009). Nigeria's Vision 20:2020: Report of the Vision 2020 National Technical Working Group on Employment.
- Ndiribe O. & Ovuakporie E. (2012). Reps summon Anenih over N2.3bn road project on Nove 27, 2012 2015 Vanguard Media Limited, Nigeria @ http://www.vanguardngr.com/2012/11/ summon-anenih-over-n2-3bn-road-project/
- Ogbuozobe, A. (1997). Infrastructural Development in Nigeria in 2010. Phillips, A., & Titilola (eds), Nigeria Institute of Social and Economic Research, Ibadan pp. 163-193.
- Ogboru, I. (2006). Readings in Economic Development And Planning: A Monograph On Nillorin: University of Ilorin Press.
- Olaseni, M. and Alade W. (2012). Vision 20:2020 and the Challenges of Infrastructural Developmen. Nigeria. Journal of Sustainable Developmen. Canadian Center of Science and Education 5, No. 2; pp. 63-77
- Osabuohien, E., Efobi U. R. and Salami A. (2012). Planning to Fail or Failing to Plan: Instance Response to Nigeria's Development Question. African Development Bank Group: A Workstein Paper Series No 162-December 2012
- Osisioma, B.C. (2001). Financial Ethics: The Issue of Identifying and Eliminating Wasteful pain the Public Sector. The Nigerian Journal of Banking and Finance, Issue No.4.
- Salawu, B. Muhammed A. Y., Adekeye D. S. and Onimajesin. I. S. (2010) Neglecting Development Plans And Its Implictions For Democracy @ http://www.unilorin.edu.ng/publications/

htm.

- S. (2010). Growth Prospects for the Nigerian Economy. Convocation Lecture delivered at inedion University Eighth Convocation Ceremony, Okada, Edo State, November 26th,
- C. C. (2012). Do You Believe Nigeria's Statistics? This Day Leaders & Company Limited, august 2012 @ http://www.thisdaylive.com/articles/do-you-believe-nigeria-8217-s-statistics-
- L., and Kay, E. (1966). The effects of goal difficulty on performance. Crontonville, General Electric Co; Vol 13, pp. 392-403.
- A. and Steven M. S. (2003). Economics: Principles in action. Upper Saddle River, New 07458: Pearson Prentice Hall. p. 474. ISBN 0-13-063085-3.
- O. (2008). Assessing Development Plan in Nigeria: A Case of Vision 20:2020. [Online]
- H. (2011). FG removes fuel subsidy next year Vanguard Media Limited, Nigeria on October @ 2011 @http://www.vanguardngr.com/2011/10/fg-removes-fuel-subsidy-next-year/

## Appendix 1

State of

Infrastructure.

ifrastructure.						TOTA
	1	2	3	4	5	L
CA	119	198	127	143	129	716
SA		10	43	41	61	205
A	50	10	30	26	30	136
D	40	10	20	10	0	43
SD	11				220	1100
TOTAL	220	220	220	220	220	1100

### investment

on

### Infrastructure

Intrastructure						TOTA
	1	2	3	4	5	L
	10	22	30	143	16	221
SA	10	45	41	41	14	171
A	30			26	129	337
D	70	53	59	-	(1	371
SD	110	100	90	10	61	1100
TOTAL	220	220	220	220	220	1100

### realization

of vision

20:20:20

20:20:20						TOTA
	1	2	3	4	5	L
	01	123	65	143	129	551
SA	91	47	56	41	61	281
A	76			26	30	192
D	42	40	54	-	0	76
SD	11	10	45	10	220	1100
TOTAL	220	220	220	220	220	1100

2	Looter: Regime/persons affected	Source/Authority
	Looter: Regime/persons affected  Amount realized from oil sale during the	Gulf War (see Okigbo's Report, 1994)
	Amount realized from on sale damage	of Ibrahim (see Daily Independent, November 9, 2007).
	under Gen. IBB	of Ibrahim (see Daily Independent, November 3, 2007)
	Estimated amount stolen during the regime of	01 101
	Babangida	
	Gen. Sani Abacha's looted funds, which	Obasabio (see Sikka, 2003)
	Gen. Sani Abacha's looted funds, which	Obasasja
	The stand by Mohammed Abacila	by (see Vanguard Online, March 13, 2008). Without any
	Transmission substation contract se	cured by (see Vanguard Online, March 13, 2008).  evidence of performance as stipulated by the due evidence of performance as stipulated by the due evidence to force the state of the state
	Transmission substation contract se Abdulsalam Abubakar Energo	evidence of performance as subtracted to process, Abubakar further used his influence to process, Abubakar (15886 000 000) out of the
ba	Abdulsalam Abubakai Energe	process, Abubakar further used in similar to the collect N13billion (US\$86,000,000) out of the collect N13billion further so far achieved less than five
		collect N13billion (US\$80,000,000) contract price, but has so far achieved less than five contract price, but has so far achieved less than five contract price. Report of House of
	Nigeria Limited. after leaving office	contract price, but has so far achieved reconstruction of thouse of per cent implementation (see Report of House of per cent implementation (see Report of House of per cent implementation).
	Nigeria Emitted.	per cent implementation (see Report en April 1997), RepresentativesCommittee on Power and Steal,
		RepresentativesCommittee
		2008). March 13 2008). Nigerians
	. S the contra	2008).  ct sum even (see Vanguard Online, March 13, 2008). Nigerians ee Report of should thank God that Abdulsalam Abubakar did not ee Report of should thank god that Abdulsalam Abubakar Kolade.
	collected by Abubakar, out of the contract	ee Report of should thank God that Abuuisalah Dr Christopher Kolade
		rule more train time to probe his
	House of Representatives	Probe Panel's report set up 10 2008).
	100 march 4 4 5 5 6 6 march 2	ladministration (see Dail)
	P 4 Stepl 2008)	i l arguige and some
	Committee on Power and Steal, 2008).	In collaboration with many local cronies and some multinational companies, more than fifty per cent of
	Obasanjo, (1999-2007)	multinational companies, more accounts
		the money was signored and Energy
		abroad (see Senate Committee street and foreign
	(see Senate Committee	Report, 2008). Some of the local companies that got the contracts to provide electricity companies that got the project while they have been paid
		companies that got the contracts to have been paid
	on Power and Energy Report, 2008).	did not start the project at a good contract cost.
	on Power and Energy Report,	more than fifty per cent of the agreed control of the Some were even overpaid for work not done at all.  Some were even overpaid for work not done at all.  Some were even overpaid for work not done at all.
		Come were even overpaid for work not done at any
		(See Director of National Independent Power Project
		(See Director of National Inter-
		(See Director of National Independent Power Project, 2008).
		(See Director of National Inter-
		(See Director of National Inter-
		(See Director of National Mary 2008).
	Account allegedly withdrawn by Oba	(See Director of National Mary 2008).
	Amount allegedly withdrawn by Oba	(See Director of National Mary 2008).
	Federation Account Without	(See Director of National Inter-
	Assembly	(See Director of National Inter- 2008).  Isanjo from the (see Senate Committee on Finance, National Plannin to the National and Appropriation Report, 2006).
	Assembly	(See Director of National Inter- 2008).  Isanjo from the (see Senate Committee on Finance, National Plannin to the National and Appropriation Report, 2006).
	Assembly	usanjo from the (see Senate Committee on Finance, National Plannin to the National and Appropriation Report, 2006).
-VS4 44	Assembly  The amount former President Obas	(See Director of National Appropriation Report, 2008).  Isanjo from the (see Senate Committee on Finance, National Plannin to the National and Appropriation Report, 2006).  Isanjo could not (see Tribune, August 13, 2007).  Was under his
ESS4 44	Assembly  The amount former President Obas account for while the NNPC that accounts for while the NNPC that	(See Director of National Appropriation Report, 2008).  Issanjo from the (see Senate Committee on Finance, National Plannin to the National and Appropriation Report, 2006).  Issanjo could not (see Tribune, August 13, 2007).  Was under his 9-2007.
ESS4.44	Assembly  The amount former President Obas account for while the NNPC that accounts for while the NNPC that	(See Director of National Appropriation Report, 2008).  Issanjo from the (see Senate Committee on Finance, National Plannin to the National and Appropriation Report, 2006).  Issanjo could not (see Tribune, August 13, 2007).  Was under his 9-2007.
LSS4.44	Assembly  The amount former President Obasaccount for while the NNPC that personal control for eight years – 199	(See Director of National Appropriation Report, 2008).  Isaanjo from the (see Senate Committee on Finance, National Plannin to the National and Appropriation Report, 2006).  Isaanjo could not (see Tribune, August 13, 2007).  Isaanjo could not (see Tribune, August 13, 2007).  Isaanjo could not (see Tribune, August 13, 2007).
	Assembly  The amount former President Obasaccount for while the NNPC that personal control for eight years – 199	(See Director of National Appropriation Report, 2008).  Isaanjo from the (see Senate Committee on Finance, National Plannin to the National and Appropriation Report, 2006).  Isaanjo could not (see Tribune, August 13, 2007).  Isaanjo could not (see Tribune, August 13, 2007).  Isaanjo could not (see Tribune, August 13, 2007).
US\$4 billion	Assembly  The amount former President Obasaccount for while the NNPC that personal control for eight years – 199 top officials of the NNPC under control of former President Obasanjo	(See Director of National 2008).  Isaanjo from the (see Senate Committee on Finance, National Plannin to the National and Appropriation Report, 2006).  Isaanjo could not (see Tribune, August 13, 2007).  Isaanjo could not (see Tribune, August 13, 2007).  Isaanjo the ministerial (see Daily Sun, August 13, 2007).
	Assembly  The amount former President Obasaccount for while the NNPC that personal control for eight years – 199 top officials of the NNPC under control of former President Obasanjo	(See Director of National 2008).  Isaanjo from the (see Senate Committee on Finance, National Plannin to the National and Appropriation Report, 2006).  Isaanjo could not (see Tribune, August 13, 2007).  Isaanjo could not (see Tribune, August 13, 2007).  Isaanjo the ministerial (see Daily Sun, August 13, 2007).
US\$4 billion	Assembly  The amount former President Obas account for while the NNPC that personal control for eight years – 199 top officials of the NNPC under control of former President Obasanjo	(See Director of National 2008).  Issanjo from the (see Senate Committee on Finance, National Plannin to the National and Appropriation Report, 2006).  Issanjo could not (see Tribune, August 13, 2007).  Issanjo could not (see Tribune, August 13, 2007).  Issanjo could not (see Daily Sun, August 13, 2007).  Issanjo could not (see Daily Sun, August 13, 2007).
US\$4 billion	Assembly  The amount former President Obas account for while the NNPC that personal control for eight years – 199 top officials of the NNPC under control of former President Obasanjo	(See Director of National 2008).  Issanjo from the (see Senate Committee on Finance, National Plannin to the National and Appropriation Report, 2006).  Issanjo could not (see Tribune, August 13, 2007).  Issanjo could not (see Tribune, August 13, 2007).  Issanjo could not (see Daily Sun, August 13, 2007).  Issanjo could not (see Daily Sun, August 13, 2007).
	Assembly  The amount former President Obas account for while the NNPC that personal control for eight years – 199 top officials of the NNPC under control of former President Obasanjo	(See Director of National 2008).  Issanjo from the (see Senate Committee on Finance, National Plannin to the National and Appropriation Report, 2006).  Issanjo could not (see Tribune, August 13, 2007).  Issanjo could not (see Tribune, August 13, 2007).  Issanjo could not (see Daily Sun, August 13, 2007).  Issanjo could not (see Daily Sun, August 13, 2007).
US\$4 billion (US\$9,285,714,285)	Federation Account with the Assembly  The amount former President Obas account for while the NNPC that personal control for eight years – 199 top officials of the NNPC under control of former President Obasanjo  Ministry of Works, under the for Works, Chief Tony Anenih	(See Director of National 2008).  Issanjo from the (see Senate Committee on Finance, National Plannin to the National and Appropriation Report, 2006).  Issanjo could not (see Tribune, August 13, 2007).  Issanjo could not (see Tribune, August 13, 2007).  Issanjo could not (see Daily Sun, August 13, 2007).  Issanjo could not (see Daily Sun, August 13, 2007).
USS9,285,714,285)	Federation Account with the Assembly  The amount former President Obas account for while the NNPC that personal control for eight years – 199 top officials of the NNPC under control of former President Obasanjo  Ministry of Works, under the for Works, Chief Tony Anenih  Ministry of Works, under the for Works, Chief Tony Anenih	(See Director of National 2008).  Issanjo from the (see Senate Committee on Finance, National Plannin to the National and Appropriation Report, 2006).  Issanjo could not (see Tribune, August 13, 2007).  Issanjo could not (see Tribune, August 13, 2007).  Issanjo could not (see Tribune, August 13, 2007).  Issanjo could not (see Daily Sun, August 13, 2007).  Issanjo could not (see Daily Sun, August 13, 2007).  Issanjo could not (see Daily Sun, August 13, 2007).  Issanjo could not (see Daily Independent, May 14, 2008).  Issanjo could not (see Daily Independent Online, May 12, 2004).
USS9,285,714,285)	Federation Account with the Assembly  The amount former President Obas account for while the NNPC that personal control for eight years – 199 top officials of the NNPC under control of former President Obasanjo  Ministry of Works, under the for Works, Chief Tony Anenih  Ministry of Works, under the for Works, Chief Tony Anenih	(See Director of National 2008).  Issanjo from the see Senate Committee on Finance, National Plannin to the National and Appropriation Report, 2006).  Issanjo could not see Tribune, August 13, 2007).
USS9,285,714,285)	Federation Account with the Assembly  The amount former President Obas account for while the NNPC that personal control for eight years – 199 top officials of the NNPC under control of former President Obasanjo  Ministry of Works, under the for Works, Chief Tony Anenih  Ministry of Works, under the for Works, Chief Tony Anenih	(See Director of National 2008).  Issanjo from the (see Senate Committee on Finance, National Plannin to the National and Appropriation Report, 2006).  Issanjo could not (see Tribune, August 13, 2007).  Issanjo could not (see Tribune, August 13, 2007).  Issanjo could not (see Tribune, August 13, 2007).  Issanjo could not (see Daily Sun, August 13, 2007).  Issanjo could not (see Daily Sun, August 13, 2007).  Issanjo could not (see Daily Sun, August 13, 2007).  Issanjo could not (see Daily Independent, May 14, 2008).  Issanjo could not (see Daily Independent Online, May 12, 2004).
USS9,285,714,285)	Federation Account with the Name Assembly  The amount former President Obas account for while the NNPC that personal control for eight years – 199 top officials of the NNPC under control of former President Obasanjo  Ministry of Works, under the for Works, Chief Tony Anenih  Ministry of Works, under the for Works, Chief Tony Anenih  IRO148mContracts awarded by the Nigeria	(See Director of National 2008).  asanjo from the (see Senate Committee on Finance, National Plannin to the National and Appropriation Report, 2006).  sanjo could not (see Tribune, August 13, 2007).  was under his 9-2007.  the ministerial (see Daily Sun, August 13, 2007).  ormer Minister of (see Daily Independent, May 14, 2008).  rmer Minister of (see Daily Independent Online, May 12, 2004).
USS9,285,714,285)	Federation Account with the Federation Account Federation Account Account Account Account Account Federation F	(See Director of National 2008).  Isanjo from the (see Senate Committee on Finance, National Plannin to the National and Appropriation Report, 2006).  Isanjo could not (see Tribune, August 13, 2007).  Isanjo could not (see Tribune, August 13, 2007).  The ministerial (see Daily Sun, August 13, 2007).  In Ports Authority (see Daily Independent Online, May 12, 2004).  In Ports Authority (see This Day, February 22, 2006) inchespread financial in the property of
USS9,285,714,285)	Federation Account with the Federation Account Federation Account Account Account Account Account Federation F	(See Director of National 2008).  Isanjo from the (see Senate Committee on Finance, National Plannin to the National and Appropriation Report, 2006).  Isanjo could not (see Tribune, August 13, 2007).  Isanjo could not (see Tribune, August 13, 2007).  The ministerial (see Daily Sun, August 13, 2007).  In Ports Authority (see Daily Independent Online, May 12, 2004).  In Ports Authority (see This Day, February 22, 2006) inchespread financial in the property of
USS9,285,714,285)	Federation Account with the Federation Account Federation Account Account Account Account Account Federation F	(See Director of National 2008).  Isanjo from the (see Senate Committee on Finance, National Plannin to the National and Appropriation Report, 2006).  Isanjo could not (see Tribune, August 13, 2007).  Isanjo could not (see Tribune, August 13, 2007).  The ministerial (see Daily Sun, August 13, 2007).  In Ports Authority (see Daily Independent Online, May 12, 2004).  In Ports Authority (see This Day, February 22, 2006) inchespread financial in the property of
USS9,285,714,285)	Federation Account with the Name Assembly  The amount former President Obas account for while the NNPC that personal control for eight years – 199 top officials of the NNPC under control of former President Obasanjo  Ministry of Works, under the for Works, Chief Tony Anenih  Ministry of Works, under the for Works, Chief Tony Anenih  IRO148mContracts awarded by the Nigeria	(See Director of National 2008).  Isanjo from the (see Senate Committee on Finance, National Plannin to the National and Appropriation Report, 2006).  Isanjo could not (see Tribune, August 13, 2007).  Isanjo could not (see Tribune, August 13, 2007).  The ministerial (see Daily Sun, August 13, 2007).  In Ports Authority (see Daily Independent Online, May 12, 2004).  In Ports Authority (see This Day, February 22, 2006) inchespread financial in the property of
USS9,285,714,285)	Federation Account with the Federation Account Federation Account Account Account Account Account Federation F	(See Director of National 2008).  asanjo from the (see Senate Committee on Finance, National Plannin to the National and Appropriation Report, 2006).  sanjo could not (see Tribune, August 13, 2007).  was under his 9-2007.  the ministerial (see Daily Sun, August 13, 2007).  ormer Minister of (see Daily Independent, May 14, 2008).  rmer Minister of (see Daily Independent Online, May 12, 2004).  in Ports Authority (see This Day, February 22, 2006) inch were allegedly idespread financial of contract prices.
(US\$9,285,714,285) S\$2,142,857,143) £24m; DM462,000;EU	Federation Account with the Name Assembly  The amount former President Obas account for while the NaPC that personal control for eight years – 199  top officials of the NaPC under control of former President Obasanjo  Ministry of Works, under the for Works, Chief Tony Anenih  Ministry of Works, under the for Works, Chief Tony Anenih  [NPA] between 2001 and 2003, when the Market of the Name of the Na	(See Director of National 2008).  Isanjo from the (see Senate Committee on Finance, National Plannin to the National and Appropriation Report, 2006).  Isanjo could not (see Tribune, August 13, 2007).  Isanjo could not (see Tribune, August 13, 2007).  Is the ministerial (see Daily Sun, August 13, 2007).  In Ports Minister of (see Daily Independent May 14, 2008).  In Ports Authority (see This Day, February 22, 2006) in Ports Authority (see This Day, February 22, 2006) in Ports Authority (see This Day, February 22, 2006) in Ports Authority (see This Day, February 22, 2006) in Ports Authority (see This Day, February 22, 2008).
(US\$9,285,714,285) S\$2,142,857,143) £24m; DM462,000;EU	Federation Account with the Name Assembly  The amount former President Obas account for while the NaPC that personal control for eight years – 199  top officials of the NaPC under control of former President Obasanjo  Ministry of Works, under the for Works, Chief Tony Anenih  Ministry of Works, under the for Works, Chief Tony Anenih  [NPA] between 2001 and 2003, when the Market of the Name of the Na	(See Director of National 2008).  Isanjo from the (see Senate Committee on Finance, National Planning and Appropriation Report, 2006).  Isanjo could not (see Tribune, August 13, 2007).  Isanjo could not (see Daily Sun, August 13, 2007).  Isanjo could not (see Daily Sun, August 13, 2007).  Isanjo could not (see Daily Independent, May 14, 2008).  Isanjo could not (see Daily Independent, May 14, 2008).
US\$9,285,714,285)  S\$2,142,857,143)  £24m; DM462,000;EU	Federation Account with the Assembly  The amount former President Obas account for while the NNPC that personal control for eight years – 199 top officials of the NNPC under control of former President Obasanjo  Ministry of Works, under the for Works, Chief Tony Anenih  Ministry of Works, under the for Works, Chief Tony Anenih  JRO148m Contracts awarded by the Nigeria (NPA) between 2001 and 2003, wh marred by large scale frauds, wirecklessness, and massive inflation inflated by Under President Obasanjo regime	(See Director of National 2008).  Isanjo from the (see Senate Committee on Finance, National Plannin to the National and Appropriation Report, 2006).  Isanjo could not (see Tribune, August 13, 2007).  Isanjo could not (see Tribune, August 13, 2007).  Is the ministerial (see Daily Sun, August 13, 2007).  In Ports Minister of (see Daily Independent May 14, 2008).  In Ports Authority (see This Day, February 22, 2006) in Ports Authority (see This Day, February 22, 2006) in Ports Authority (see This Day, February 22, 2006) in Ports Authority (see This Day, February 22, 2006) in Ports Authority (see This Day, February 22, 2008).
(US\$9,285,714,285)  552,142,857,143)  524m; DM462,000;EU	Federation Account with the Assembly  The amount former President Obas account for while the NNPC that personal control for eight years – 199  top officials of the NNPC under control of former President Obasanjo  Ministry of Works, under the for Works, Chief Tony Anenih  Ministry of Works, under the for Works, Chief Tony Anenih  JRO148m Contracts awarded by the Nigeria (NPA) between 2001 and 2003, when marred by large scale frauds, wirecklessness, and massive inflation inflated by Under President Obasanjo regime rum called.	(See Director of National 2008).  Isanjo from the (see Senate Committee on Finance, National Plannin to the National and Appropriation Report, 2006).  Isanjo could not (see Tribune, August 13, 2007).  Isanjo could not (see Tribune, August 13, 2007).  Is the ministerial (see Daily Sun, August 13, 2007).  In Ports Minister of (see Daily Independent May 14, 2008).  In Ports Authority (see This Day, February 22, 2006) in Ports Authority (see This Day, February 22, 2006) in Ports Authority (see This Day, February 22, 2006) in Ports Authority (see This Day, February 22, 2006) in Ports Authority (see This Day, February 22, 2008).
(US\$9,285,714,285) S\$2,142,857,143) £24m; DM462,000;EU	Federation Account with the Name Assembly  The amount former President Obas account for while the NNPC that personal control for eight years – 199 top officials of the NNPC under control of former President Obasanjo  Ministry of Works, under the for Works, Chief Tony Anenih  Ministry of Works, under the for Works, Chief Tony Anenih  JRO148m Contracts awarded by the Nigeria (NPA) between 2001 and 2003, wh marred by large scale frauds, wi recklessness, and massive inflation inflated by Under President Obasanjo regime called, Comporation	(See Director of National 2008).  Isanjo from the (see Senate Committee on Finance, National Plannin to the National and Appropriation Report, 2006).  Isanjo could not (see Tribune, August 13, 2007).  Isanjo could not (see Tribune, August 13, 2007).  Is the ministerial (see Daily Sun, August 13, 2007).  In Ports Minister of (see Daily Independent May 14, 2008).  In Ports Authority (see This Day, February 22, 2006) in Ports Authority (see This Day, February 22, 2006) in Ports Authority (see This Day, February 22, 2006) in Ports Authority (see This Day, February 22, 2006) in Ports Authority (see This Day, February 22, 2008).

w.academia.edu/1138251/DEVELOPMENT\_PLANS\_AND\_VISIONS\_CORRECTED\_VERSION

127